

All Funds

Public Works

Mission/Summary

Mission

The Waukesha County Department of Public Works strives to provide quality infrastructure and services that meet or exceed the needs of our customers.

	2004	2005	2005	2006	Change From 2005	
		Adopted			Adopted Budget	
Financial Summary	Actual	Budget (b)	Estimate	Budget	\$	%
Public Works-General Fund						
Expenditures	\$8,222,228	\$9,138,476	\$9,685,253	\$9,778,265	\$639,789	7.0%
Revenues (a)	\$2,175,318	\$1,809,367	\$2,377,154	\$1,809,916	\$549	0.0%
Tax Levy	\$6,569,805	\$7,329,109	\$7,329,109	\$7,968,349	\$639,240	8.7%
Exp. (Over)/Under Rev.& Levy	\$522,895	-	\$21,010	-	-	0.0%
Transportation Fund						
Expenditures	\$8,844,326	\$9,054,952	\$9,044,276	\$9,271,524	\$216,572	2.4%
Revenues	\$7,590,535	\$7,789,654	\$7,560,030	\$8,263,725	\$474,071	6.1%
Tax Levy	\$1,245,562	\$1,265,298	\$1,265,298	\$1,007,799	(\$257,499)	-20.4%
Exp. (Over)/Under Rev.& Levy	(\$8,229)	-	(\$218,948)	-	-	NA
Central Fleet						
Expenditures	\$2,623,846	\$2,832,890	\$2,838,228	\$3,074,491	\$241,601	8.5%
Revenues (a)	\$2,660,701	\$2,833,293	\$2,883,733	\$3,083,802	\$250,509	8.8%
Tax Levy (b)	\$0	\$0	\$0	\$0	\$0	NA
Operating Inc./ (Loss) (c)	\$36,855	\$403	\$45,505	\$9,311	\$8,908	2210.4%
Vehicle Replacement						
Expenditures	\$1,866,088	\$1,996,751	\$1,996,751	\$2,114,383	\$117,632	5.9%
Revenues (a)	\$2,048,521	\$2,065,800	\$2,065,800	\$2,118,506	\$52,706	2.6%
Tax Levy (b)	\$0	\$0	\$0	\$0	\$0	NA
Operating Inc./ (Loss)	\$182,433	\$69,049	\$69,049	\$4,123	(\$64,926)	-94.0%
Total All Funds						
Expenditures	\$21,556,488	\$23,023,069	\$23,564,508	\$24,238,663	\$1,215,594	5.3%
Revenues (a)	\$14,475,075	\$14,498,114	\$14,886,717	\$15,275,949	\$777,835	5.4%
Tax Levy	\$7,815,367	\$8,594,407	\$8,594,407	\$8,976,148	\$381,741	4.4%
Exp. (Over)/Under Rev.& Levy	\$514,666	-	(\$197,938)	-	-	NA
Operating Inc./ (Loss) (c)	\$219,288	\$69,452	\$114,554	\$13,434	(\$56,018)	-80.7%
Position Summary (FTE)						
Regular Positions	159.50	157.75	157.75	158.00	0.25	
Extra Help	2.84	3.34	3.34	3.34	0.00	
Overtime	3.44	3.32	3.32	2.96	(0.36)	
Total	165.78	164.41	164.41	164.30	(0.11)	

(a) Includes Central Fleet fund balance appropriations of \$101,083 in 2004, 2005 and 2006. General Fund balance of \$80,000 in 2004, General Fund balance of \$256,000 and Collections Fund balance of \$95,000 in 2005, and General Fund budget of \$293,730 in 2006.

(b) Tax levy amount is not determined by expenditures less revenues.

(c) Total expenditures and net operating income excludes capitalized fixed asset purchases and debt service principal repayment of Proprietary Funds to conform to financial accounting standards. Fixed asset purchases will be made out of operating revenues, and are included in the department's fixed asset request.

Departmental Strategic Objectives**Manage Resources with Fiscal Prudence**

1. Evaluate equipment usage and fleet size in comparison to fiscal resources in the County/State Highway Maintenance and Fleet budgets. (Highway Operations/Fleet – end of 2nd quarter 2006)

Provide Comprehensive Customer Service

1. Working with Parks and Land Use and Sheriff's Department staff, monitor building security enhancements and propose modifications as needed. (Facilities – end of 2006)
2. Develop a Courthouse space plan based on the adopted Courts Building plan. (Architectural Services – end of 2006)
3. Refine and enhance the long-term building plan for the County buildings and program areas. (Architectural Services – end of 2006)
4. Continue to respond to, or complete, a request for maintenance or housekeeping service within one business day, (Facilities -- Ongoing)
5. Continue to work towards a 3.5 satisfaction rating by our customers for housekeeping and maintenance services, (Facilities -- Ongoing)
6. Continue enhancement of existing Internet site to provide relevant information to our internal and external customers, (Administration – Ongoing)

Innovate and Seek Continuous Quality Improvement

1. Applied for and received approval to convert all yellow and green traffic signals to Light Emitting Diodes (LED) by the end of the 4th quarter 2006. (Engineering – end of 2006)
2. Refine and implement a strategy for the West by-pass proposal. (Engineering – end of 2006)
3. The Vehicle Replacement Advisory Committee, consisting of representatives from Public Works, Parks and Land Use, Sheriff, Purchasing Division, Budget Division, Accounting Division and Central Fleet Division, will review and make recommendations on the 2007 to 2011 replacement plan. (Vehicle Replacement -- end of 2nd quarter 2006)
4. The Vehicle Replacement Advisory Committee will review established replacement criteria and make changes where appropriate. (Vehicle Replacement -- end of 2nd quarter 2006)

Retain and Develop a High Quality Workforce

1. Continue to develop and maintain a 21st century workforce through increased use of employee training. (All Divisions – Ongoing)
2. Continue implementation of plan to cross train staff to continue providing quality services to our customers. (Highway/Fleet/Administration – Ongoing)

Major Departmental Strategic Achievements from 7/01/04 to 6/30/05

1. Waukesha Metro continued the administrative services of the Waukesha County Transit Program. The Federal Triennial Review of the County's system was conducted and has passed with no significant non-compliance findings. Waukesha Metro has begun the development of a marketing program for the Waukesha County Transit Program by publishing for the first time, route schedules with maps of the system that show connections to other systems.
2. As of June 1, 2005, converted all red traffic signals to Light Emitting Diodes (LED).
3. Completed implementation of a computerized maintenance management system within the Building Operations Division to provide better equipment and building asset maintenance history and inventory tracking, to establish a more formal and efficient maintenance work order scheduling and tracking system; and to develop a more complete and comprehensive preventative maintenance scheduling and tracking procedure.
4. Completed cross training of the Fleet and Highway Operations office personnel, in addition to the cross training of three patrol workers between Highway Operations and Traffic Control.
5. To improve the efficiency and safety of shop operations, the process to install a 7-½ ton overhead crane has begun. The plan is to have installation completed by the end of 2005.
6. Enhanced campus security by assessing security risks in our buildings. Installed card access system between Courthouse and Administration Center to reduce the after hours security risk between the two buildings.
7. Began the process of inventorying all assets in the New Jail. A preventative maintenance schedule will be developed for each system in this building, which is planned to be occupied in the 4th quarter of 2005.

General Fund

Public Works

Fund Purpose/
Summary**Fund Purpose**

Through planning, design, construction and maintenance, preserve and extend the useful life of the County's facilities and road infrastructure. Provide a safe and efficient work environment within the County facilities. Provide managerial, fiscal, technical and clerical support to the capital planning and implementation process in conjunction with an overall approach to addressing County infrastructure issues.

	2004	2005 Adopted	2005 Estimate (a)	2006 Budget	Change From 2005 Adopted Budget	
Financial Summary	Actual	Budget		Budget	\$	%
Personnel Costs	\$4,223,007	\$4,433,298	\$4,429,250	\$4,659,116	\$225,818	5.1%
Operating Expenses	\$3,446,431	\$3,835,466	\$4,052,093	\$4,636,154	\$800,688	20.9%
Interdept. Charges	\$270,899	\$263,252	\$262,120	\$267,895	\$4,643	1.8%
Fixed Assets	\$281,891	\$606,460	\$941,790	\$215,100	(\$391,360)	-64.5%
Total Expenditures	\$8,222,228	\$9,138,476	\$9,685,253	\$9,778,265	\$639,789	7.0%
General Government	\$761,609	\$744,779	\$744,779	\$752,979	\$8,200	1.1%
Fine/Licenses	\$134,260	\$135,000	\$135,000	\$150,700	\$15,700	11.6%
Charges for Services	\$277,659	\$69,537	\$70,857	\$68,811	(\$726)	-1.0%
Interdepartmental	\$464,819	\$491,751	\$487,684	\$526,896	\$35,145	7.1%
Other Revenue	\$12,399	\$16,800	\$17,300	\$16,800	\$0	0.0%
Appr. Fund Balance (b)	\$524,572	\$351,500	\$921,534	\$293,730	(\$57,770)	-16.4%
Total Revenues	\$2,175,318	\$1,809,367	\$2,377,154	\$1,809,916	\$549	0.0%
Tax Levy	\$6,569,805	\$7,329,109	\$7,329,109	\$7,968,349	\$639,240	8.7%
Exp. (Over) Under Rev. & Levy	\$522,895	-	\$21,010	-	-	-

Position Summary (FTE)

Regular Positions	71.40	73.65	73.65	75.15	1.50
Extra Help	1.92	2.42	2.42	2.42	0.00
Overtime	0.71	0.74	0.74	0.77	0.03
Total	74.03	76.81	76.81	78.34	1.53

- (a) The 2005 estimate includes 2004 carryovers and open encumbrances which modified the budget after it was adopted.
- (b) Includes General Fund Balance of \$80,000 in 2004, \$351,500 in 2005, which includes \$95,500 from Collections Fund balance, and \$293,730 in 2006.

Property Management

Program Description

This division manages rental properties by coordinating with and supervising a real estate firm in the collection of revenues and repair of residential properties, which the county owns. This division also administers the disposal or sale of properties when necessary. In addition, this division is responsible for management of non-rental properties the county acquires through land acquisitions, tax foreclosures, etc. Management can include securing properties, demolition of sites, or sale of sites.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	0.05	0.05	0.05	0.05	0.00
Personnel Costs	\$6,514	\$6,347	\$6,291	\$6,584	\$237
Operating Expenses	\$13,987	\$13,000	\$13,000	\$13,000	\$0
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$20,501	\$19,347	\$19,291	\$19,584	\$237
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$38,224	\$30,575	\$30,575	\$31,142	\$567
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$4,290	\$0	\$2,604	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$42,514	\$30,575	\$33,179	\$31,142	\$567
Tax Levy (a)	(\$18,564)	(\$11,228)	(\$11,228)	(\$11,558)	(\$330)
Exp. (Over)/Under Rev. & Levy	\$3,449	-	\$2,660	-	-

(a) Negative tax levy from revenues over expenditures are used to partially offset tax levy in other Public Works general fund program areas.



Program Highlights

It is estimated that the County will continue to maintain and collect rental revenue from five rental properties in 2006. The County has a contract with a property management company to oversee the management of these properties. This company retains 6% of the rent collected. Rental rates are increasing about 2%. In addition to rental properties, this program area is also responsible for the maintenance, repair, or demolition of County properties that don't generate rental revenue. Operating expenses include the cost of property maintenance repairs.

Performance Measure Description

Indicates occupancy rates for all county owned rental properties.



Performance Measures

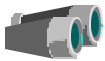
	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Maintain a 95% Occupancy Rate for All Properties.	100%	95%	98%	100%	5%
# of Rental Properties	6	5	5	5	0

Architectural Services

Program Description

It is this division's responsibility to coordinate all building related capital projects in the five-year capital plan. This coordination consists of following County Project Control Methodology to present, implement, design, construct and administer all new and renovated or remodeled capital projects. Measurements of successful projects are realized in both fiscal management and timely completion of each project.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	3.02	3.02	3.02	3.02	0.00
Personnel Costs	\$252,335	\$263,865	\$262,901	\$272,880	\$9,015
Operating Expenses	\$7,832	\$18,550	\$16,625	\$14,650	(\$3,900)
Interdept. Charges	\$1,747	\$1,640	\$1,440	\$1,440	(\$200)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$261,914	\$284,055	\$280,966	\$288,970	\$4,915
General Government	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$12,100	\$0	\$1,000	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues:	\$12,100	\$0	\$1,000	\$0	\$0
Tax Levy	\$276,902	\$284,055	\$284,055	\$288,970	\$4,915
Exp. (Over)/Under Rev. & Levy	\$27,088	-	\$4,089	-	-



Program Highlights

Staffing levels remain consistent with 2005 levels in this program area. Operating Expenses in this budget are decreasing slightly from the 2005 budget base. However, the operating expenses are sufficient to continue to provide administrative support to the capital projects and to provide building project services to the other County departments. Expenses include funds for small architectural design services, the cost of printing project plans, and the cost of professional staff development.

Performance Measure Description

This performance measure tracks the overall capital project process in terms of completing projects on time and within budget. The goal is 95%.



Performance Measures

Complete 95% of Planned Capital Projects on Time and Within Budget.

	2003 Actual	2004 Budget	2004 Estimate	2005 Budget	Budget Change
	97%	97%	97%	98%	1%

Architectural Services (cont.)

Current and Proposed Capital Projects

Project #	Project Name	Expected Completion Year	Total Project Cost	Est. % Complete End of 05	Est. Operating Impact
9805	Retzer Building Expansion	2005	\$1,299,200	100%	See Parks
200107	Northview Demolition	2005	\$974,400	98%	TBD
200108	Justice Facility Project Phase I	2005	\$33,565,000	95%	See Sheriff
200305	Computerized Maintenance System	2005	\$165,000	100%	TBD
200318	UWW Switch/Transformer Rplc(a)	2005	\$650,000	5%	\$0
200410	Courtroom Remodel Phase II	2005	\$500,000	80%	TBD
200415	HHS AHU Replacement	2005	\$219,000	100%	TBD
200426	Northview Laundry/Boiler Demolition	2005	\$365,400	100%	TBD
9919	UWW Northview Hall 133 (a)	2006	\$584,000	0%	\$0
9920	Lower Northview Hall Refur. (a)	2006	\$2,787,000	0%	\$0
200610	Substation Salt Mitigation	2007	\$236,000	0%	\$4,000
200307	3 rd Floor Courthouse Fireproofing	2010	\$300,000	0%	\$0
200416	Courthouse Boiler Replacement	2008	\$678,000	0%	TBD
200611	Courthouse Bldg/Grounds Security	2008	\$340,000	0%	See Sheriff
200618	Data Center Relocation	2008	\$175,000	0%	\$0
200623	Courthouse AHU Replacement	2008	\$830,000	0%	TBD
200326	Justice Facility Project Phase II	2009	\$17,250,000	0%	See Courts/DPW
200407	Hwy Ops Center Storage Building	2008	\$452,000	0%	Minimal
200616	Medical Examiner Expansion	2009	\$327,000	0%	TBD
200617	Radio Services Bldg Remodel	2010	\$443,000	0%	TBD
200615	HHS Office Building	2016	\$20,426,000	0%	TBD

(a) On-going operational costs funded by State UW-System

Building Improvement Plan

Program Description

Review building structure, mechanical systems and other needs on a regular basis to ensure they are still of good quality and functioning in the most effective manner. Plan for long-term maintenance, repair and replacement and develop a five-year funding plan.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	0.45	0.45	0.45	0.45	0.00
Personnel Costs	\$36,600	\$38,894	\$39,043	\$41,176	\$2,282
Operating Expenses	\$259,844	\$349,050	\$554,815	\$662,780	\$313,730
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$281,891	\$590,200	\$927,233	\$204,700	(\$385,500)
Total Expenditures:	\$578,335	\$978,144	\$1,521,091	\$908,656	(\$69,488)
General Government	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$380,386	\$335,500	\$764,619	\$288,730	(\$46,770)
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues:	\$380,386	\$335,500	\$764,619	\$288,730	(\$46,770)
Tax Levy	\$660,577	\$642,644	\$642,644	\$619,926	(\$22,718)
Exp. (Over)/Under Rev. & Levy	\$462,628	-	(\$113,828)	-	-

Building Improvement Plan (cont.)



Program Highlights

Staffing levels for this program continue at the same levels as 2005. Projects in the plan are either identified by the Public Works staff as necessary improvements to buildings; are requested by other County employees as improvements to their work areas; have been designated and scheduled per the LAW study conducted in 1999; or have been identified by staff during a recent condition analysis. Fund balance revenues of \$278,330 are proposed in 2006, as compared to \$335,500 in 2005, to offset the costs of projects. This fund balance is used to offset on-going, painting, roofing, and carpeting projects and is expected to continue in 2007 through 2010 to address high repair needs of building interiors identified in recent condition analysis reports.

Five Year Maintenance Plan by Building/Program	2005 Budget	2006 Budget	2007 Plan	2008 Plan	2009 Plan	2010 Plan
Administration Ctr	\$158,500	\$17,000	\$35,000	\$90,000	\$28,000	\$0
Courthouse	\$85,000	\$126,400	\$162,431	\$114,200	\$167,000	\$120,000
Human Service Ctr	\$90,000	\$15,000	\$15,000	\$37,000	\$17,500	\$15,000
Justice Center	\$1,500	\$16,000	\$32,435	\$24,000	\$130,000	\$69,975
Juvenile Center	\$0	\$20,000	\$99,883	\$79,700	\$68,800	\$0
Mental Health Ctr	\$21,000	\$0	\$0	\$13,000	\$0	\$8,000
Northview	\$0	\$26,000	\$42,450	\$24,000	\$96,000	\$82,000
Public Health Center	\$59,500	\$15,000	\$0	\$0	\$0	\$25,000
UW/Waukesha	\$60,000	\$82,300	\$80,000	\$100,00	\$100,000	\$100,000
Transportation Buildings	\$28,000	\$73,000	\$80,300	\$71,812	\$69,500	\$25,000
Subtotal	\$503,500	\$390,700	\$547,499	\$453,712	\$676,800	\$444,975
Painting	\$185,000	\$87,600	\$105,000	\$130,000	\$140,000	\$150,000
Carpeting	\$85,750	\$217,180	\$205,000	\$273,288	\$303,200	\$541,000
Roofing	\$165,000	\$85,000	\$72,000	\$25,000	\$100,000	\$100,000
Other Ongoing Maint.	\$0	\$82,000	\$45,000	\$40,000	\$35,000	\$35,000
Subtotal	\$435,750	\$471,780	\$427,000	\$468,288	\$578,200	\$826,000
Total Plan	\$939,250	\$862,480	\$974,499	\$922,000	\$1,255,000	\$1,270,975
Use of Fund Balance *	\$335,500	\$288,730	\$300,000	\$300,000	\$300,000	\$0

*Designated for future use to replace interior treatments (e.g. carpeting, painting, roofing) and small projects (building systems, HVAC) to facilitate a stable maintenance plan. In 2005, \$95,500 is Collection Fund balance with all other designations from the General Fund.

Performance Measure Description

This measure tracks the progress of planned building improvements throughout county facilities.



Performance Measures

Complete 95% of the Planned Projects.

2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
98%	95%	100%	100%	5%

Energy Consumption

Program Description

Review of utility bills to monitor energy consumption. Identify possible equipment inefficiencies so repairs can be performed to eliminate energy waste, and identify specifications in new equipment to ensure future energy efficiencies.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	0.20	0.20	0.20	0.20	0.00
Personnel Costs	\$18,245	\$19,192	\$19,219	\$20,179	\$987
Operating Expenses	\$1,382,182	\$1,421,050	\$1,421,050	\$1,568,249	\$147,199
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$1,400,427	\$1,440,242	\$1,440,269	\$1,588,428	\$148,186
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$239,435	\$38,962	\$40,282	\$37,669	(\$1,293)
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues:	\$239,435	\$38,962	\$40,282	\$37,669	(\$1,293)
Tax Levy	\$1,117,582	\$1,401,280	\$1,401,280	\$1,550,759	\$149,479
Exp. (Over)/Under Rev. & Levy	(\$43,410)	-	\$1,293	-	-



Program Highlights

Staffing levels for this program continue at the same levels as 2005. Utility expenses are expected to increase from the 2005 budget base by an average of 8.6%. This is comprised of an estimated 12% increase in natural gas; 7% increase in electricity; and a 5% increase in water. Due to the volatile nature of the gas market and the larger than normal increases in electricity costs approved by the Wisconsin Public Service Commission, costs can be difficult to predict. The department continues to maintain and improve the buildings' infrastructure to provide for the most efficient heating and cooling systems. As systems are updated, utility usage is monitored and budgets are adjusted accordingly. In 2005, a change was made from a platinum level of service for natural gas, to a gold level of service, resulting in cost savings to the department. This change was made to buildings with back up systems in place. It is anticipated that the demolition of the east end of Northview may save in utility costs. Fiscal impacts of the new jail addition are not included in this program summary.

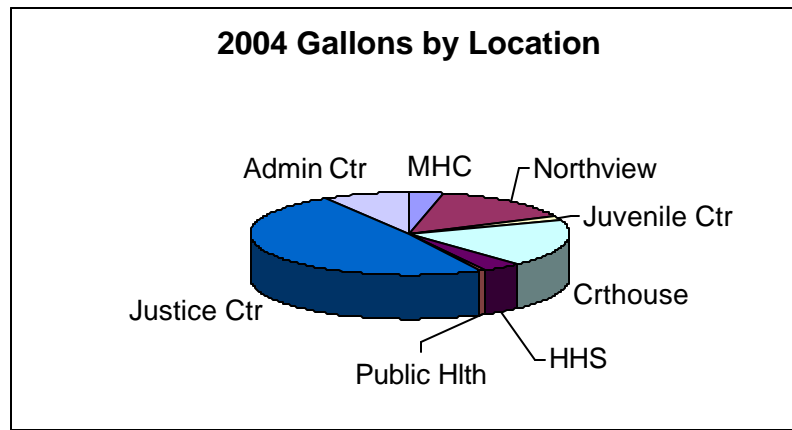
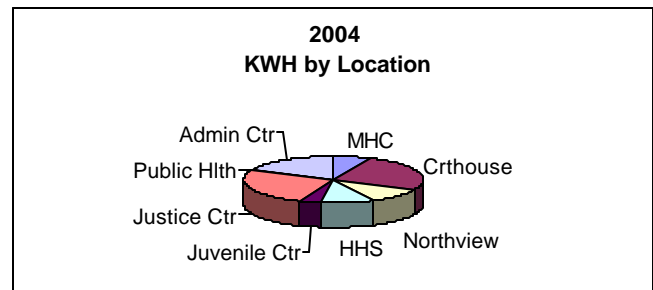
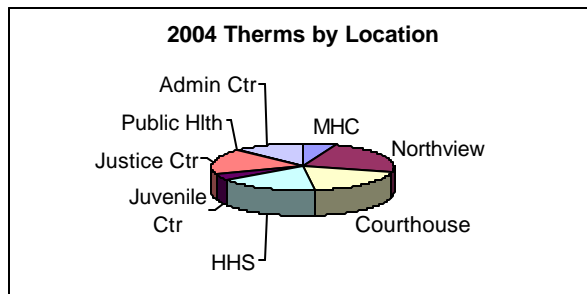


Activity

Utility Source

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Electricity (Kilowatt-Hrs)	11,847,394	13,000,000	12,385,000	15,400,000	2,400,000
Natural Gas (Therms)	577,855	650,000	511,000	650,000	0
Water/Sewer (Gallons)	35,977,200	33,000,000	35,000,000	53,000,000	20,000,000

Energy Consumption (cont.)



Contracted Services Management

Program Description

Schedule and monitor contracted services on elevators, fire alarm systems, sprinkler systems, security services, waste disposal services, and high technology equipment maintenance including security cameras and security doors at the Justice Center. Identify new areas where service contracts would be cost beneficial.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	0.40	0.40	0.40	0.40	0.00
Personnel Costs	\$36,489	\$38,384	\$38,436	\$40,361	\$1,977
Operating Expenses	\$286,132	\$322,265	\$308,280	\$316,800	(\$5,465)
Interdept. Charges	\$123,059	\$130,567	\$130,567	\$132,496	\$1,929
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$445,680	\$491,216	\$477,283	\$489,657	(\$1,559)
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$32,998	\$0	\$20,259	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues:	\$32,998	\$0	\$20,259	\$0	\$0
Tax Levy	\$556,880	\$491,216	\$491,216	\$489,657	(\$1,559)

Exp. (Over)/Under Rev. & Levy	\$144,198	-	\$34,192	-	-
-------------------------------	-----------	---	----------	---	---



Program Highlights

Staffing levels for this program continue at the same levels as 2005. Staff is responsible for the administration of contracts required for the operations of the building systems. Staff continues to work closely with the Purchasing Division to determine the most effective and economical level of contracted service for the buildings. Maintenance contracts, budgeted in Operating Expenses, include: elevator contracts, generator contracts, chiller and boiler maintenance, and sprinkler/fire alarm testing. Interdepartmental charges include insurance charges of about \$80,1000, security services budgeted at \$47,800, and telephone expenses for some of the building systems budgeted at \$4,500. Fiscal impacts of the new jail addition are not included in this program summary. Revenues in 2004 actual and 2005 estimate are from fund balance appropriated to the budget for the carry over of open purchase orders at the end of the fiscal year.

Contracted Services Management (cont.)

Facilities Maintenance & Services

Program Description

The Facility Maintenance & Services division provides a variety of services to our customers. Our primary function is to extend the useful life of our facilities by providing preventative maintenance and repair services for our building infrastructure and equipment. This includes maintaining interior aesthetics, painting, carpeting, etc.

Our secondary function is to provide support services to the various county programs. Examples include room set ups, moving furniture, or any other request from a program manager that is necessitated by a program requirement and not a building requirement.

This program area is the main contact with our departmental customers for all building maintenance needs.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	24.05	24.05	24.05	22.83	(1.22)
Personnel Costs	\$1,287,430	\$1,292,023	\$1,284,621	\$1,322,293	\$30,270
Operating Expenses	\$557,430	\$608,853	\$631,500	\$582,050	(\$26,803)
Interdept. Charges	\$62,044	\$44,391	\$41,901	\$43,109	(\$1,282)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$1,906,904	\$1,945,267	\$1,958,022	\$1,947,452	\$2,185
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$464,819	\$379,684	\$379,684	\$418,396	\$38,712
Appr. Fund Balance	\$65,030	\$0	\$108,340	\$0	\$0
Other Revenue	\$381	\$0	\$500	\$0	\$0
Total Revenues:	\$530,230	\$379,684	\$488,524	\$418,396	\$38,712
Tax Levy	\$1,492,838	\$1,565,583	\$1,565,583	\$1,529,056	(\$36,527)
Exp. (Over)/Under Rev. & Levy	\$116,164	-	\$96,085	-	-

Facilities Maintenance & Services (cont.)

**Program Highlights**

Staffing levels for this program continue at the same levels as 2005. Operating expenses reflect historical use of materials and supplies required to maintain the exterior and interior of County buildings, including wall coverings, flooring, and roofing. Also included are materials for the heating, cooling, plumbing and electrical systems in all the buildings. It is anticipated that costs for materials and supplies may decrease in 2006, due to the start of new pricing agreements in 2005, which will help reduce price fluctuations. Interdepartmental Charges include the cost of vehicle usage; insurances; and telephone. Fiscal impacts of the new jail addition are not included in this program summary. Revenues reflect the cross charge to the Mental Health Center for the maintenance of the building; cross charge to enterprise funds for building maintenance.

Performance Measure Description

Customers are surveyed annually to determine satisfaction levels and to obtain feedback in the form of comments. Over thirty questions are asked in five major performance areas. The goal is to obtain a rating of 3.50 or higher in each area.



Performance Measures	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
<u>Customer Satisfaction Rating (Goal = 3.50)</u>					
Building/Office Environment	3.32	3.50	3.46	3.50	0
Service Quality	3.77	3.50	3.88	3.50	0
Building Security	3.57	3.50	3.79	3.50	0
Processes & Procedures	3.83	3.50	3.99	3.50	0
Gen'l Staff Services	4.26	3.50	4.30	3.50	0

5.00 = Perfect Score
 4.50 = Excellent performance
 4.00 = Very Good performance
 3.50 = Good performance
 3.00 = Satisfactory

**Activity**

Activity	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Service Requests Received	2,944	3,000	3,050	3,000	0
Work Orders Issued	4,736	5,000	5,000	5,500	500
Maintenance Hrs Available	30,600	31,000	29,840	34,120	3,120

Housekeeping Services

Program Description

Responsible for maintaining a clean working environment in portions or all areas of the Courthouse, Human Services Center, Northview, Justice Center, Juvenile Center and Public Health Center. The housekeeping staff follows a planned schedule of cleaning, but also responds to individual requests for specific areas of need. Housekeeping services also include the supervision, monitoring and management of housekeeping service contracts for Administration Center, Mental Health Center, Highway Operations and Communications Center.

General Fund

Public Works

Program

Housekeeping Services (cont.)

In-House Services

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	25.78	26.26	26.26	25.76	(0.50)
Personnel Costs	\$1,084,900	\$1,155,182	\$1,136,564	\$1,190,893	\$35,711
Operating Expenses	\$115,224	\$81,060	\$81,798	\$80,600	(\$460)
Interdept. Charges	\$385	\$0	\$125	\$125	\$125
Fixed Assets	\$0	\$16,260	\$14,557	\$10,400	(\$5,860)
Total Expenditures:	\$1,200,509	\$1,252,502	\$1,233,044	\$1,282,018	\$29,516
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$82	\$0	\$5,501	\$0	\$0
Other Revenue	(\$51)	\$0	\$0	\$0	\$0
Total Revenues:	\$31	\$0	\$5,501	\$0	\$0
Tax Levy	\$1,200,581	\$1,252,502	\$1,252,502	\$1,282,018	\$29,516
Exp. (Over)/Under Rev. & Levy	\$103	-	\$24,959	-	-

Contract Cleaning

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	0.40	0.40	0.40	0.40	0.00
Personnel Costs	\$23,462	\$25,841	\$25,671	\$27,413	\$1,572
Operating Expenses	\$328,774	\$357,603	\$354,070	\$359,400	\$1,797
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$352,236	\$383,444	\$379,741	\$386,813	\$3,369
General Government	\$0	\$0	\$0	\$0	\$0
Fines/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$112,067	\$108,000	\$108,500	(\$3,567)
Appr. Fund Balance	\$110	\$0	\$1,470	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues:	\$110	\$112,067	\$109,470	\$108,500	(\$3,567)
Tax Levy	\$244,022	\$271,377	\$271,377	\$278,313	\$6,936
Exp. (Over)/Under Rev. & Levy	(\$108,104)	-	\$1,106	-	-

Housekeeping Services (cont.)

**Program Highlights**

Personnel Costs are remaining stable from the 2005 base. Housekeeping supervisory staff is the primary point of contact for communication from other county personnel for all housekeeping concerns. Contracted cleaning services, budgeted at \$340,900, are used to clean the Mental Health Center, the Administration Center and the Highway Operations building and substations. This cost is based on the current, three-year contract, which expires at the end of 2006. The budget request for fixed assets includes funding for one floor scrubber. Revenues in the program reflect recovery of Mental Health Center costs through the Mental Health Center budget.

Performance Measure Description

Customers are surveyed annually to determine satisfaction levels and to obtain feedback in the form of comments. Six questions specific to housekeeping are asked. The goal is to obtain a rating of 3.50 or higher in each area.



Performance Measures	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
<u>Customer Satisfaction Rating (Goal=3.50)</u>					
In House Services	3.82	3.50	3.82	3.50	0
Contract Cleaning	3.88	3.50	3.66	3.50	0

**Buildings Cleaned within this budget**

Activity	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
<u>Buildings Cleaned Daily</u>					
Internal staff	6	6	6	7	1
Contracted staff	6	6	6	6	0

Floor Area Cleaned Daily (sq. ft)

In-house staff	341,800	341,800	341,800	376,800	35,000
Contracted staff	234,565	234,565	234,565	234,565	0
Internal staff services Courthouse, H&HS Center, Juvenile Center, Public Health Center, Justice Center, Northview and the New Jail.					
Contracted staff services Administration Center, Mental Health Center, Highway Operations Center and three highway substations.					

Jail Expansion

Program Description

This program identifies operating impact of opening the Jail addition in the last quarter of 2005. See page 110 for Sheriff related financial information.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	0.00	2.25	2.25	4.00	1.75
Personnel Costs	\$0	\$108,604	\$131,097	\$215,999	\$107,395
Operating Expenses	\$0	\$221,185	\$221,185	\$584,800	\$363,615
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$0	\$329,789	\$352,282	\$800,799	\$471,010
General Government	\$0	\$0	\$0	\$0	\$0
Fines/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$16,000	\$16,000	\$5,000	(\$11,000)
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues:	\$0	\$16,000	\$16,000	\$5,000	(\$11,000)
Tax Levy	\$0	\$313,789	\$313,789	\$795,799	\$482,010
Exp. (Over)/Under Rev. & Levy	-	-	(\$22,493)	-	-



Program Highlights

Personnel costs include full year costs of 1 Building Services Worker II and 1 Maintenance Mechanic III and 2 Maintenance Mechanics II which were partial year funded in 2005. The 2006 budget reflects the first full year cost of these positions. Operating expenses consist of utilities, building service contracts, building maintenance expenses and housekeeping supplies. Revenues include the one-time use of fund balance to offset the costs of purchasing tools and equipment for the opening of the new jail.

Engineering Services

Program Description

The Engineering Services Division is the main point of contact for meeting the customers' technical needs and requests concerning major road projects. This division administers the design and construction of county trunk highways and bridges. The work involves planning of capital projects, selecting consultants for design work and construction management or providing "in-house" design services, administering contracts, acquiring right of way, advertising and awarding construction contracts, and administering the construction contracts and activities. In addition, the Engineering Services Division works with the Operations Division in resurfacing of asphalt pavements, replacement of culverts, roadside ditching projects and side bank cutting.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	7.18	7.18	7.18	7.18	0.00
Personnel Costs	\$497,816	\$498,719	\$498,532	\$520,315	\$21,596
Operating Expenses	\$38,944	\$33,350	\$39,250	\$30,700	(\$2,650)
Interdept. Charges	\$6,572	\$5,492	\$6,664	\$6,664	\$1,172
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$543,332	\$537,561	\$544,446	\$557,679	\$20,118
General Government	\$363,452	\$363,452	\$363,452	\$363,452	\$0
Fines/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$8,988	\$0	\$210	\$0	\$0
Other Revenue	\$1,300	\$0	\$0	\$0	\$0
Total Revenues:	\$373,740	\$363,452	\$363,662	\$363,452	\$0
Tax Levy	\$150,922	\$174,109	\$174,109	\$194,227	\$20,118

Exp. (Over)/Under Rev. & Levy	(\$18,670)	-	(\$6,675)	-	-
-------------------------------	------------	---	-----------	---	---

Program Highlights

Staffing levels are remaining stable from 2005 to 2006. This budget includes funding for 0.92 FTE student interns during the summer months and 1.00 FTE co-op students throughout the year. Operating costs are decreasing slightly from 2005 primarily because of a survey locator budgeted in 2005 and not in 2006. Operating Expenses include funds for engineering software maintenance, minor survey supplies and funds for staff professional development. Interdepartmental charges are increasing due to higher costs and usage of phone services. State Highway Transportation Aids are anticipated to remain at the 2005 base levels.

Performance Measure Description

The pavement condition index (PCI) evaluates the amount of distress in a given pavement. Pavements with no cracking, faulting, rutting etc will have a near perfect PCI of 100 or excellent, pavements with a PCI of less than 40 are considered poor and should be resurfaced.

Bridge sufficiency index evaluates the various elements of a structure (abutments, beams, deck, railings, geometry, ECT) to determine its condition. A new bridge will typically have a sufficiency of near 100, once the sufficiency drops below 50 the structure becomes eligible for replacement.

Performance Measures	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
<u>Bridge Conditions</u>					
Sufficiency Index Benchmark:	80.0	82.0	82.5	82.5	0.5
Sufficiency Index: Actuals	88.7	87.0	87.1	86.0	(1.0)
Number of Bridges	60.0	60.0	60.0	60.0	0.0

General Fund

Public Works

Program

Engineering Services (cont.)



Performance Measures	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
<u>Pavement Condition Index</u>					
PCI—Benchmark	70.0	70.0	70.0	70.0	0.0
PCI—Actual					
Asphalt—primary	70.0	76.0	75.0	75.0	(1.0)
Asphalt—secondary	62.0	72.0	74.0	74.0	2.0
Asphalt—tertiary	72.0	72.0	77.0	74.0	2.0
PCI -- Concrete	41.0	45.0	48.0	46.0	1.0

					2005	
Project #	Project Name	Total Project Cost	Total County Cost	Non-County Fed/State Revenues	Est. % Compl. Yr End	Est. Operating Impact
On-going Program Projects		For 2006				
9131	Bridge Aid Program	\$160,000	\$160,000	\$0	N/A	\$0
9715	Repaving Program	\$2,190,000	\$1,990,000	\$200,000	N/A	\$0
9817	Culvert Replacement Program	\$100,000	\$100,000	\$0	N/A	\$0
200427	Signal/Safety Improvements	\$800,000	\$800,000	\$0	N/A	Reduced
To be Completed in 2005						
9908	CTH I, Little Muskego Creek Bridge	\$774,000	\$774,000	\$0	100%	Reduced
200421	CTH TT, Northview Rd Intersection	\$400,000	\$0	\$400,000	100%	\$5,000
To be Completed in 2006						
9711	CTH L, Box Culvert	\$366,000	\$366,000	\$0	100%	\$0
200008	CTH E, Oconomowoc River Bridge	\$584,000	\$509,000	\$75,000	100%	Reduced
9115	CTH Q, CTH V - STH 175	\$13,567,000	\$12,767,000	\$800,000	0%	\$46,025
200625	CTH K, SR, Weyer Road Study	\$200,000	\$200,000	\$0	0%	\$0
To be Completed in 2007						
200104	Cth O, Cth I to Hackberry Lane	\$5,750,000	\$5,750,000	\$0	0%	\$10,000
200420	CTH SR, Fox River Bridge & Approaches	\$744,000	\$308,000	\$466,000	0%	Reduced
200202	CTH H, I43 Fox River Bridge	\$230,000	\$230,000	\$0	0%	Reduced
To be Completed in or beyond 2008						
9707	CTH VV, Marcy-Bette Rd	\$7,385,000	\$2,145,000	\$5,240,000	0%	\$15,500
9903	CTH Y, I-43 to CTH I	\$13,379,000	\$13,379,000	\$0	0%	\$25,000
9904	CTH X, STH 59-Harris Highlands	\$12,876,000	\$3,631,000	\$9,245,000	0%	\$18,600
200009	CTH TT, USH 18 – Northview	\$3,425,000	\$3,425,000	\$0	0%	\$10,400
200011	CTH L, Lannon Dr. - CTH O	\$10,574,000	\$10,574,000	\$0	0%	\$13,500
200603	CTH L, CTH Y to Lannon Dr	\$16,500,000	\$16,500,000	\$0	0%	\$11,400
200425	CTH I, CTH ES – CTH O	\$4,172,000	\$4,172,000	\$0	0%	\$3,600
200511	CTH D, Calhoun Rd - 124th St.	\$19,218,000	\$7,949,200	\$11,269,000	0%	\$31,000
200606	CTH P, Bark River Bridge & Approach	\$599,000	\$266,200	\$332,800	0%	Reduced
200608	CTH VV, CTH Y - Marcy	\$8,125,000	\$8,125,000	\$0	0%	\$36,750

General Fund

Public Works

Program

Traffic Control

Program Description

Provides for the maintenance, engineering and placement of traffic signals, signs and pavement markings on the County Trunk Highway System.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	5.70	5.75	5.75	6.00	0.25
Personnel Costs	\$345,434	\$357,907	\$347,509	\$380,769	\$22,862
Operating Expenses	\$425,924	\$375,600	\$375,650	\$390,550	\$14,950
Interdept. Charges	\$1,540	\$1,144	\$1,866	\$1,866	\$722
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$772,898	\$734,651	\$725,025	\$773,185	\$38,534
General Government	\$381,327	\$381,327	\$381,327	\$381,327	\$0
Fines/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$20,242	\$0	\$210	\$0	\$0
Other Revenue	\$9,919	\$15,000	\$15,000	\$15,000	\$0
Total Revenues:	\$411,488	\$396,327	\$396,537	\$396,327	\$0
Tax Levy	\$310,975	\$338,324	\$338,324	\$376,858	\$38,534

Exp. (Over)/Under Rev. & Levy	(\$50,435)	-	\$9,836	-	-
-------------------------------	------------	---	---------	---	---



Program Highlights

Staffing levels are increasing by 0.25 FTE in 2006. This increase reflects the actual usage of Patrol Worker positions in the Traffic Control program area. The budget includes \$157,500 for electricity costs, an increase of \$10,300, or about 7% over the 2005 base. Signal maintenance costs are remaining stable with a budget of \$58,000. These funds include the cost of cabinet maintenance and Digger's Hotline charges. Signage is budgeted at \$40,000 and pavement-marking materials are budgeted at \$99,000. A capital project to replace all existing traffic signal red indications with light emitting diodes (LED) was completed in 2005; however, it is too early to analyze the impact this project has had on the energy costs for each signal. Revenues include reimbursements for signal knockdowns and State Highway Transportation Aids. Both revenues are anticipated to remain at the 2005 base levels.



Activity

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Traffic Signals	78	82	83	85	3
Total Electricity Costs	\$143,107	\$147,200	\$147,200	\$157,500	\$10,300
Avg annual electrical cost for one traffic signal	\$1,835	\$1,795	\$1,773	\$1,853	\$58

Permit Processing

Program Description

The Permit Processing program area is the main point of contact for meeting the customers' requests concerning driveway and utility permits. Staff works with utility companies, developers, and homeowners to review applications and answer questions about utility and access permits.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	2.04	2.04	2.04	2.04	0.00
Personnel Costs	\$128,632	\$133,678	\$146,176	\$150,759	\$17,081
Operating Expenses	\$0	\$0	\$0	\$0	\$0
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$128,632	\$133,678	\$146,176	\$150,759	\$17,081
General Government	\$0	\$0	\$0	\$0	\$0
Fines/Licenses	\$134,260	\$135,000	\$135,000	\$150,700	\$15,700
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenues:	\$134,260	\$135,000	\$135,000	\$150,700	\$15,700
Tax Levy (a)	(\$744)	(\$1,322)	(\$1,322)	\$59	\$1,381

Exp. (Over)/Under Rev. & Levy	\$4,884	-	(\$12,498)	-	-
-------------------------------	---------	---	------------	---	---

(a) Negative tax levy from revenues over expenditures are used to partially offset tax levy in other general fund program areas.



Program Highlights

Staffing levels remain stable from 2005 to 2006. Permit fees were increased in the first quarter of 2004 to a rate that more accurately reflects the true cost of issuing a permit. It is anticipated that permit fees will be increased every other year, with 2006 being the year for a rate increase. This is the primary reason for the increase in revenues in the 2006 budget.



Activity

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Driveway & Miscellaneous					
Permits Processed	118	140	120	120	(20)*
Utility Permits Processed	412	400	400	400	0

*Reduced to more accurately reflect 2004 actuals and 2005 estimate.

Administrative Services

Program Description

This area serves as the first and primary point of contact for the public and other government agencies. This division provides the overall administrative direction for the department; maintains financial and administrative records for the department; provides central supervision for all organizational units. The Administrative Services program is responsible for coordinating and providing efficient administrative/clerical support to the department.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	6.51	6.51	6.51	6.01	(0.50)
Personnel Costs	\$505,150	\$494,662	\$493,190	\$469,495	(\$25,167)
Operating Expenses	\$30,158	\$33,900	\$34,870	\$32,575	(\$1,325)
Interdept. Charges	\$75,552	\$80,018	\$79,557	\$82,195	\$2,177
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures:	\$610,860	\$608,580	\$607,617	\$584,265	(\$24,315)
General Government	\$16,830	\$0	\$0	\$8,200	\$8,200
Fines/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$346	\$0	\$1,321	\$0	\$0
Other Revenue	\$850	\$1,800	\$1,800	\$1,800	\$0
Total Revenues:	\$18,026	\$1,800	\$3,121	\$10,000	\$8,200
Tax Levy	\$577,834	\$606,780	\$606,780	\$574,265	(\$32,515)
Exp. (Over)/Under Rev. & Levy	(\$15,000)	-	\$2,284	-	-



Program Highlights

Personnel costs are decreasing due to the shift of the Computer Services Coordinator position to the Information Systems Division. This change will occur July 1, 2006, therefore the budget represents a 0.50 FTE reduction. Operating expenses include funds for general office supply purchases, postage costs and printing costs for the department, funds for employee bus passes for the Clean Air Compliance Program; and funding for professional development. Interdepartmental Charges include expenses for computer replacement, telephone, copier replacement, and radio replacement for most of the department. General Governmental Revenues are increasing due to the first year of budgeting one-half of the total Local Road Improvement Program (LRIP) revenue. This is being done in order to provide for a more stable budget in the future.

Transportation

Public Works

Fund Purpose/ Summary

Fund Purpose

Provide for transportation related activities including roadways and transit services. Activities include the maintenance, repair, and operation of the County Trunk Highway System and providing the necessary labor, equipment and materials to maintain the State Trunk Highway System as specified by the Wisconsin Department of Transportation. Transit activities include bus services to selected areas of Waukesha County; primarily addressing the transit needs of employers and employees commuting between Waukesha County and its neighboring counties. Paratransit service to the physically challenged along a parallel commuting corridor is also provided in accordance with the Americans with Disabilities Act.

	2004	2005	2005	2006	Change From 2005 Adopted Budget	
	Actual	Adopted Budget	Estimate(a)	Budget	\$	%
Financial Summary						
Personnel Costs	\$4,165,631	\$4,216,673	\$4,222,143	\$4,263,492	\$46,819	1.1%
Operating Expenses	\$1,968,478	\$2,008,589	\$1,969,291	\$2,092,323	\$83,734	4.2%
Interdept. Charges	\$2,695,217	\$2,789,690	\$2,812,842	\$2,899,709	\$110,019	3.9%
Fixed Assets	\$15,000	\$40,000	\$40,000	\$16,000	(\$24,000)	-60.0%
Total Expenditures	\$8,844,326	\$9,054,952	\$9,044,276	\$9,271,524	\$216,572	2.4%
General Government	\$7,050,985	\$7,327,828	\$7,015,515	\$7,681,396	\$353,568	4.8%
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$147,595	\$170,000	\$165,000	\$165,000	(\$5,000)	-2.9%
Interdepartmental	\$266,246	\$285,826	\$279,515	\$283,445	(\$2,381)	-0.8%
Other Revenue	\$119,204	\$6,000	\$100,000	\$133,884	\$127,884	2131.4%
Appr. Fund Balance	\$6,505	\$0	\$0	\$0	\$0	N/A
Total Revenues	\$7,590,535	\$7,789,654	\$7,560,030	\$8,263,725	\$474,071	6.1%
Tax Levy	\$1,245,562	\$1,265,298	\$1,265,298	\$1,007,799	(\$257,499)	-20.4%
Exp. (Over) Under Rev. & Levy	(\$8,229)	-	(\$218,948)	-	-	N/A
Position Summary (FTE)						
Regular Positions	70.10	66.10	66.10	64.85	(1.25)	
Extra Help	0.92	0.92	0.92	0.92	0.00	
Overtime	2.67	2.53	2.53	2.14	(0.39)	
Total	73.69	69.55	69.55	67.91	(1.64)	

(a) Department estimates expenditures to be over revenues unless corrective action is taken.

County Operations

Program Description

The Operations Division provides service directly to the public by keeping County trunk highways safe and well maintained. This includes plowing, salting, and sanding in the winter; repaving highway pavement and shoulders; mowing of roadsides and median strips; cutting back vegetation from the right of way; clearing culverts, drainage ditches and catch basins; and concrete and asphalt repair. To perform these tasks, the division operates a fleet of vehicles and equipment at the highway operations center and at four substations located throughout the County. The Operations Division also provides services to other County departments and municipalities on a cost reimbursement basis.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	44.98	44.84	44.84	43.58	(1.26)
Personnel Costs	\$2,674,617	\$2,696,542	\$2,687,025	\$2,611,651	(\$84,891)
Operating Expenses	\$912,738	\$981,450	\$996,150	\$1,057,471	\$76,021
Interdept. Charges	\$1,417,740	\$1,280,437	\$1,482,844	\$1,540,427	\$259,990
Fixed Assets	\$15,000	\$40,000	\$40,000	\$16,000	(\$24,000)
Total Expenditures	\$5,020,095	\$4,998,429	\$5,206,019	\$5,225,549	\$227,120
General Government	\$4,007,986	\$4,007,986	\$4,007,986	\$4,507,986	\$500,000
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$147,595	\$170,000	\$165,000	\$165,000	(\$5,000)
Interdepartmental	\$266,246	\$285,826	\$279,515	\$283,445	(\$2,381)
Other Revenue	\$38,758	\$6,000	\$13,000	\$13,000	\$7,000
Appr. Fund Balance	\$6,282	\$0	\$0	\$0	\$0
Total Revenues	\$4,466,867	\$4,469,812	\$4,465,501	\$4,969,431	\$499,619
Tax Levy	\$508,881	\$528,617	\$528,617	\$256,118	(\$272,499)

Exp. (Over) Under Rev. & Levy	(\$44,347)	-	(\$211,901)	-	-
-------------------------------	------------	---	-------------	---	---

Program Highlights

Part of a Patrol Worker (0.25 FTE) has been shifted to the Traffic Control program of the General Fund Public Works budget to better reflect actual staff time. One Patrol Worker position has been unfunded in the 2006 budget to offset the loss of State operation revenue supporting equipment costs which shifts to County operations (See interdepartmental charge increase below). The budget includes the continuation of funding for extra help to hire summer students to help with the maintenance of the increasing amount of medians on the County Trunk Highway System.

Operating costs reflect a status quo operation. Some of the larger commodities budgeted in Operating Expenses include: building utilities of over \$172,000; salt expense of \$546,000; crackfiller and patching materials of \$36,000; culvert pipe and guardrails of \$30,000; and plow blades of \$45,000. Natural gas is anticipated to increase 12% and Electricity 7% in 2006.

The largest increase, which is reflected in Interdepartmental Charges, is the cost of equipment, comprising of fuel expenses; repair and maintenance; and replacement charges. Due to a steady decline in the State's equipment revenue, these costs have been shifted from the State Highway Operations budget to the County Highway Operations budget. Besides this shift in equipment expenses, fuel costs are anticipated to increase from \$1.75 per gallon in the 2005 budget to \$2.15 per gallon in the 2006 budget. Other interdepartmental charges are remaining stable from the 2005 base. Fixed assets are decreasing from the 2005 budget, but do include funds to purchase a walk behind concrete saw. This item will be placed in the replacement plan upon purchase.

Revenues are increasing almost \$500,000 due to a shift of General Transportation Aid (General Government) revenues from the Capital Projects budget to the Highway Operations budget. The tax levy is decreasing by almost \$273,000.

County Operations (cont.)

Performance Measure Description

Benchmarks are established as a guide to determine how effective this program is operating in terms of customer satisfaction.

**Performance Measures**

	Actual 2004	2005 Benchmark	2006 Benchmark
Avg Safety Incentive Rating	96.08%	> 93.0%	> 93%
Sick Hrs vs. Total Hrs	2.44%	< 3.5%	< 3.3%
Customer Satisfaction	100.00%	> 95.0%	> 95%
Training Hrs per Employee	17.74 hrs	> 20 hrs	> 24 hrs

**Activity**

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Centerline miles of road maintained -- County	390	398	398	398	0
Centerline miles of road maintained – Non County	150	120	120	130	10
County Lane Miles Crackfilled	15	20	25	25	5
Crackfilling 2 lane highways*	\$1,800	\$1,900	\$1,900	\$2,000	\$100
Center line striping*	\$250	\$260	\$280	\$300	\$40
Mowing—1 linear mile*	\$180	\$185	\$200	\$250	\$65
Avg Annual maint 1 lane mile	\$5,750	\$5,833	\$6,000	\$6,250	\$417

* Cost per mile

State Highway Operations

Program Description

Provide the necessary labor, equipment, and materials to maintain the State Trunk Highway System as specified by the Wisconsin Department of Transportation. Maintenance tasks performed include plowing, salting and sanding in winter; highway pavement repair; pavement marking; mowing and vegetation control in summer. Minor construction projects will also be performed by agreement with the State. A cost accounting system for the purposes of obtaining reimbursement for work performed is also maintained.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	27.61	24.61	24.61	24.23	(0.38)
Personnel Costs	\$1,480,725	\$1,509,289	\$1,524,289	\$1,640,501	\$131,212
Operating Expenses	\$234,065	\$214,300	\$168,570	\$173,627	(\$40,673)
Interdept. Charges	\$1,277,477	\$1,509,253	\$1,329,998	\$1,359,282	(\$149,971)
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$2,992,267	\$3,232,842	\$3,022,857	\$3,173,410	(\$59,432)
General Government	\$2,996,488	\$3,232,842	\$3,007,529	\$3,173,410	(\$59,432)
Appr. Fund Balance	\$223	\$0	\$0	\$0	\$0
Total Revenues	\$2,996,711	\$3,232,842	\$3,007,529	\$3,173,410	(\$59,432)
Tax Levy	\$0	\$0	\$0	\$0	\$0
Exp. (Over) Under Rev. & Levy	\$4,444	-	(\$15,328)	-	-



Program Highlights

The State Highway Maintenance program of the budget is a non-tax levy supported program. All expenses are approved and reimbursed by the State. The 2006 budget is based on the State's 2005 Authorization for Expenditure, with a 3% inflationary factor added. Reimbursement revenues are based on historical actuals.



Activity

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Centerline miles of road maintained	250	250	250	260	10
Centerline miles of road striped	130	130	130	140	10
Lane miles maintained	880	895	900	1,000	105
Source: WisDOT					

Transit Services

Program Description

Through contracts with the private sector, this program provides fixed route and commuter bus service to address the mass transit needs of employers and employees commuting between Waukesha County and its neighboring counties. Currently the Waukesha County Transit System operates predominately rapid and express routes, parallel to and along the I94 Oconomowoc-Waukesha-Milwaukee corridor, although services also exist between the southern and eastern tier communities and the Milwaukee Central Business District (CBD) and UWM.

Fixed bus route services extend eastbound into Milwaukee County as traditional 'commuter' services carrying workers to jobs in the Milwaukee CBD. Non-traditional 'reverse commuter' services also exist to respond to the labor needs in Waukesha County, bringing workers from Milwaukee County into areas in Waukesha County where job density is high, especially in existing and developing industrial parks. This fund also provides Para-transit services serving the disabled population who are unable to utilize the fixed route service, as outlined in the 1990 Americans with Disabilities Act (ADA).

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	0.10	0.10	0.10	0.10	0.00
Personnel Costs	\$10,289	\$10,842	\$10,829	\$11,340	\$498
Operating Expenses	\$821,675	\$812,839	\$804,571	\$861,225	\$48,386
Interdept. Charges	\$0	\$0	\$0	\$0	\$0
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$831,964	\$823,681	\$815,400	\$872,565	\$48,884
General Government	\$46,511	\$87,000	\$0	\$0	(\$87,000)
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$0	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$80,446	\$0	\$87,000	\$120,884	\$120,884
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$126,957	\$87,000	\$87,000	\$120,884	\$33,884
Tax Levy (a)	\$736,681	\$736,681	\$736,681	\$751,681	\$15,000
Exp. (Over) Under Rev. & Levy	\$31,674	-	\$8,281	-	-

Program Highlights

Waukesha Metro Transit administers the Waukesha County Transit program through a contract with the City of Waukesha. Funding from State and Federal sources will be directly received and paid to vendors by Waukesha Metro. 2006 revenue is reimbursement from Waukesha Metro for the costs remaining in the County budget that are eligible for State and Federal funding.

Congestion Mitigation Air Quality (CMAQ) funding is continuing for a full year for Route 311, which provides service from downtown Waukesha to the business parks located north of I-94 on both sides of CTH J. The budget reflects the start up of an additional CMAQ funded route (#302) through New Berlin in 2006. State and Federal revenues will be reimbursed at a rate of 58.85% of gross expenses in 2005 and 2006, which is a decrease from the 60% rate in 2004. Waukesha Metro continues to make route adjustments and fare changes as needed. Transit vendors have three-year contracts with options for two-year extensions. Funds for a marketing program continue in the 2006 budget. This is a CMAQ funded program. 0.10 FTE of the Business Manager's position remains funded in this budget. In addition, Waukesha County continues direct responsibility for the maintenance of the park and ride lots at Goerke's Corners, CTH G, and Pilgrim Road, which is estimated at \$45,000 in 2006 budget.

Transit Services (cont.)



Activity

Route Information:	
1 -	Waukesha Metro to Brookfield Square
6 -	Quad Graphics route West Allis/New Berlin
8 -	Quad Graphics route Sussex/Pewaukee
9 -	Weekday service to Menomonee Falls and Butler
10 -	Brookfield Square Extension
79 -	Weekday Menomonee Falls to downtown Milwaukee
106 -	Weekday service to Menomonee Falls Industrial Park
218 -	New Berlin Industrial Park Shuttle
901 -	Weekday service between City of Waukesha and downtown Milwaukee and UWM, includes Paratransit services
904 -	Weekday service between Oconomowoc and downtown Milwaukee
905 -	Weekday service between Oconomowoc and downtown Milwaukee
906 -	Weekday service between Mukwonago and Milwaukee via I-43
311 -	Downtown Waukesha to Business Parks North of I94 in Pewaukee (CMAQ)
302 -	New Berlin route connected with MCTS route serving Westridge Business Park (CMAQ)

Ridership				
Route	2004 Actual	2005 Budget	2005 Estimate	2006 Budget
1	96,013	93,000	90,646	91,000
6	3,782	3,000	0	0
8	8,065	8,000	7,075	0
9	16,333	16,500	11,487	12,500
10	160,241	170,000	160,262	161,000
79	44,057	43,000	36,483	37,000
106	7,168	11,000	2,925	0
218	10,315	12,000	8,278	10,000
311	63	15,000	3,605	6,375
302	0	0	0	3,500
901	148,039	155,000	137,633	140,000
904/905	19,418	76,000	0	0
904	11,278	0	14,664	15,000
905	45,925	0	61,605	62,000
906	36,743	39,000	37,313	37,500
Curative	10,151	9,500	11,817	12,000
Total	617,591	651,000	309,054	587,875

Central Fleet Fund

Public Works

Fund Purpose/ Summary

Fund Purpose

An internal service fund set up to account for the maintenance and repair of all county-owned motorized equipment. The operation includes a county-wide fuel dispensing system; a stockroom to furnish parts and supplies for vehicle repair and maintenance; the operation of a service truck for maintaining equipment in the field; the maintenance of a database of vehicle repair costs, receiving, setup and issuing of all new vehicles and equipment to County departments; and disposal of surplus vehicles and equipment for County departments. Other activities include assisting the Department of Administration – Purchasing Division in the development of equipment specifications and in the evaluation of bids, assisting user departments in making vehicle maintenance, repair, and replacement decisions and exploring the use of new technologies (electronic diagnostics, alternative fuels, etc.) for improving the County's fleet capability.

	2004	2005 Adopted	2005	2006	Change From 2005 Adopted Budget	
	Actual	Budget	Estimate	Budget	\$	%
Financial Summary						
Personnel Costs	\$1,084,156	\$1,177,704	\$1,174,032	\$1,231,435	\$53,731	4.6%
Operating Expenses	\$1,497,471	\$1,604,387	\$1,613,619	\$1,782,245	\$177,858	11.1%
Interdept. Charges	\$42,219	\$50,799	\$50,577	\$60,811	\$10,012	19.7%
Fixed Assets (a)	\$0	\$0	\$0	\$0	\$0	N/A
Total Expenditures	\$2,623,846	\$2,832,890	\$2,838,228	\$3,074,491	\$241,601	8.5%
General Government	\$0	\$0	\$0	\$0	\$0	N/A
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$81,013	\$139,582	\$87,500	\$129,063	(\$10,519)	-7.5%
Interdepartmental (b)	\$2,465,827	\$2,577,628	\$2,663,000	\$2,838,506	\$260,878	10.1%
Appr. Fund Balance (c)	\$103,115	\$101,083	\$121,083	\$101,083	\$0	0.0%
Other Revenue	\$10,746	\$15,000	\$12,150	\$15,150	\$150	1.0%
Total Revenues	\$2,660,701	\$2,833,293	\$2,883,733	\$3,083,802	\$250,509	8.8%
Tax Levy	\$0	\$0	\$0	\$0	\$0	N/A
Operating Inc./(Loss)	\$36,855	\$403	\$45,505	\$9,311	\$8,908	2210%
Position Summary (FTE)						
Regular Positions	18.00	18.00	18.00	18.00	0.00	
Extra Help	0.00	0.00	0.00	0.00	0.00	
Overtime	0.06	0.05	0.05	0.05	0.00	
Total	18.06	18.05	18.05	18.05	0.00	

- (a) Total expenditures and net operating income exclude fixed asset purchases to conform with financial accounting standards. Fixed asset purchases will be made out of operating revenues and cash balances and are included in the department's fixed assets expenditure request.
- (b) Revenues generated from interdepartmental charges are provided by various revenue sources including tax levy funding.
- (c) Includes Central Fleet fund balance appropriation \$103,115 in 2004, 2005 and 2006 for the facility depreciation.

Repair & Maintenance**Program Description**

Provides for the maintenance and repair for all county-owned motorized equipment. This includes a stockroom, a service truck for on-site customer repairs, and the maintenance of a database of vehicle repair costs, receiving, setup, and new vehicle issuance. This division also provides repair and maintenance services to external customers.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	17.70	17.70	17.70	17.70	0.00
Personnel Costs	\$1,061,798	\$1,154,428	\$1,150,735	\$1,207,104	\$52,676
Operating Expenses	\$831,580	\$862,832	\$857,669	\$883,488	\$20,656
Interdept. Charges	\$41,011	\$49,555	\$49,333	\$59,553	\$9,998
Fixed Assets (Memo)(a)	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,934,389	\$2,066,815	\$2,057,737	\$2,150,145	\$83,330
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$81,013	\$137,082	\$85,000	\$126,563	(\$10,519)
Interdepartmental (b)	\$1,765,296	\$1,797,511	\$1,795,000	\$1,900,903	\$103,392
Other Revenue	\$10,746	\$15,000	\$12,150	\$15,150	\$150
Appr. Fund Balance	\$103,115	\$101,083	\$121,083	\$101,083	\$0
Total Revenues	\$1,960,170	\$2,050,676	\$2,013,233	\$2,143,699	\$93,023
Tax Levy	\$0	\$0	\$0	\$0	\$0
Operating Income/(Loss)	\$25,781	(\$16,139)	(\$44,504)	(\$6,446)	\$9,693

- (a) Total expenditures and net operating income exclude fixed asset purchases to conform with financial accounting standards. Fixed asset purchases will be made out of operating revenues and cash balances and are included in the department's fixed assets expenditure request.
- (b) Revenues generated from interdepartmental charges are provided by various revenue sources including tax levy funding.

**Program Highlights**

Personnel Costs include a reclassification of a Clerk Typist III to an Account Clerk I, however, there is no fiscal impact to this change. All other personnel are remaining consistent with 2005. Significant changes in Operating Expenses include an increase of over \$11,000 in natural gas and electricity due to rate increases. Expenses for repairs sent to commercial vendors are increasing by \$25,000. These cost projections are based on a three-year history of vehicle repairs and maintenance. This is offset with reduction in parts and supplies and building projects. Interdepartmental Charges are increasing primarily due to a \$9,500 increase in Workers Comp and General Vehicle Liability insurance. These costs are based on a weighted average five-year loss history. The division continues to increase its services to external customers, while maintaining services to internal customers.

2006 Central Fleet Rates are as follows:

Heavy labor rate:	\$75.00, 3.0% increase from 2005
Light labor rate:	\$62.75, 3.2% increase from 2005
Service rate:	\$68.75, 2.9% increase from 2005
Outside Heavy labor rate:	\$82.50, new in 2006
Outside Light labor rate:	\$69.00, new in 2006
Outside Service rate:	\$75.50, new in 2006

Parts markup:	16%, 1% increase from 2005
Commercial markup:	16%, 1% increase from 2005

Repair & Maintenance (Continued)

Performance Measure Description

These performance measures illustrate the customer satisfaction levels when county owned motorized equipment is maintained. Central Fleet measures some of their service levels against industry standards. Some of these measures are: vehicle comebacks; which measures amount of vehicles that require to be returned to the shop for additional repairs due to fleet staff error; the amount of time it takes to conduct an A level preventive maintenance check on a marked squad and an outfront mower; and the average availability of the patrol truck fleet, especially during a snow event.



Performance Measures	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Total Preventive Maintenance work orders vs. Repairs work orders	26%	30%	26%	25%	(5%)
Total Direct Warranty Work Completed by Internal Staff (no charge to customer)	\$11,600	\$8,000	\$11,600	\$15,000	\$7,000
Marked Squad Basic A-PM Costs	\$32.92	\$45.60	\$32.92	\$34.30	(\$11.30)
		<u>Benchmark</u>	<u>04 Actual</u>		
Customer Satisfaction		85%	93%		
Vehicle Comebacks		2%	.09%		
Marked Squad A PM		0.50 hours	0.49 hours		
Outfront Mower PM		2.00 hours	2.10 hours		
Patrol Truck Availability		93%	97%		



Activity	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Total Work Orders	6,651	7,300	7,180	7,200	(100)
Internal Customer Work Orders	6,398	6,900	6,800	6,800	(100)
External Customer Work Orders	253	400	380	400	0
Total Internal Cust. Rep./Maint. Revenues	\$1,759,218	\$1,780,598	\$1,760,000	\$1,860,903	\$80,305
Total External Cust. Rep./Maint. Revenues	\$102,326	\$137,082	\$85,000	\$126,563	(\$10,519)
Total External Customers	3	4	4	4	0

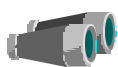
Central Fueling

Program Description

Provides a county-wide fuel dispensing system, providing fuel to all county vehicles. Also provides compressed natural gas fuel to county customers and external customers.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	0.35	0.35	0.35	0.35	0.00
Personnel Costs	\$22,358	\$23,276	\$23,297	\$24,331	\$1,055
Operating Expenses	\$665,891	\$741,555	\$755,950	\$898,757	\$157,202
Interdept. Charges	\$1,208	\$1,244	\$1,244	\$1,258	\$14
Fixed Assets	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$689,457	\$766,075	\$780,491	\$924,346	\$158,271
General Government	\$0	\$0	\$0	\$0	\$0
Fine/Licenses	\$0	\$0	\$0	\$0	\$0
Charges for Services	\$0	\$2,500	\$2,500	\$2,500	\$0
Interdepartmental (a)	\$700,531	\$780,117	\$868,000	\$937,603	\$157,486
Other Revenue	\$0	\$0	\$0	\$0	\$0
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$700,531	\$782,617	\$870,500	\$940,103	\$157,486
Tax Levy	\$0	\$0	\$0	\$0	\$0
Operating Income/(Loss)	\$11,074	\$16,542	\$90,009	\$15,757	(\$785)

- (a) Revenues generated from interdepartmental charges are provided by various revenue sources including tax levy funding.



Program Highlights

Due to the continuing increase in fuel costs, it is anticipated that fuel costs will rise further into 2006. Therefore, the 2006 budget assumes an average wholesale price of \$2.15 per gallon for fuel. The 2005 budget assumed \$1.75 per gallon. Fuel usage is based on a three-year average of actual usage and is budgeted slightly lower than the 2005 budget. There are no programmatic changes anticipated in the fuel program and no new sites are expected to be added in 2006.

2005 Central Fleet rates are as follows:

Fuel markup: \$0.20 per gallon, \$0.00 increase from 2005



Activity

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Fuel Sites maintained	18	18	18	18	0
Gallons sold	403,815	400,060	399,610	398,980	(1,080)
CNG gallons sold	1,895	2,500	2,000	2,500	0
External CNG customers	3	3	3	3	0

Vehicle Replacement Fund

Public Works

Mission/ Summary

Mission

The Vehicle/Equipment Replacement Fund is an interest bearing Internal Service Fund established to finance necessary and justified vehicle/equipment replacements. The County adopted a Vehicle Replacement plan for certain vehicles and contractor type equipment. With the exception of certain utility vehicles, the Vehicle Replacement Plan will only include those items with a replacement cost of \$7,500 or greater and a useful life of two or more years. Contractor equipment includes unlicensed off-road vehicles, construction equipment, large maintenance tools and equipment, and other rolling stock. The plan allows for the funding of replacements through contributions to the Replacement Fund by user departments with inflationary increases on replacements funded by investment income applied to the Fund. Year-to-year fluctuations within the departmental base budgets will be reduced as a result of the plan. Replacement decisions are based on usage, service, and cost issues. A regular replacement cycle will keep the condition of the fleet at an optimum level reducing fleet maintenance costs and excessive out of service situations.

	2004	2005	2005	2006	Change From 2005	
	Actual	Adopted Budget	Estimate	Budget	Adopted Budget	
					\$	%
Financial Summary						
Personnel Costs	\$0	\$0	\$0	\$0	\$0	N/A
Operating Expenses	\$1,780,759	\$1,907,023	\$1,907,023	\$2,021,139	\$114,116	5.98%
Interdept. Charges	\$85,329	\$89,728	\$89,728	\$93,244	\$3,516	3.92%
Fixed Assets (Memo)(a)	\$2,302,237	\$2,079,922	\$1,919,817	\$1,966,650	(\$113,272)	-5.45%
Total Expenditures (a)	\$1,866,088	\$1,996,751	\$1,996,751	\$2,114,383	\$117,632	5.89%
General Government	\$0	\$0	\$0	\$0	\$0	N/A
Fine/Licenses	\$0	\$0	\$0	\$0	\$0	N/A
Charges for Services	\$0	\$0	\$0	\$0	\$0	N/A
Interdepartmental (b)	\$1,710,273	\$1,704,800	\$1,704,800	\$1,826,506	\$121,706	7.14%
Appr. Fund Balance	\$0	\$0	\$0	\$0	\$0	N/A
Other Revenue (c)	\$338,248	\$361,000	\$361,000	\$292,000	(\$69,000)	-19.11%
Total Revenues	\$2,048,521	\$2,065,800	\$2,065,800	\$2,118,506	\$52,706	2.55%
Tax Levy (a)	\$0	\$0	\$0	\$0	\$0	N/A
Operating Inc./(Loss)	\$182,433	\$69,049	\$69,049	\$4,123	(\$64,926)	-94.03%

Position Summary (FTE)

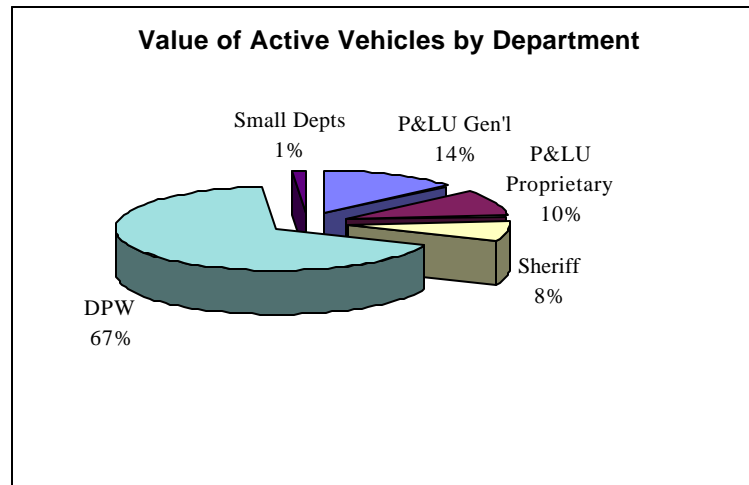
No Positions are Budgeted in this Fund

- (a) Total expenditures and net operating income exclude fixed assets to conform with financial accounting standards. Fixed asset purchases will be funded by operating revenues and existing fund balance and are included in the department's fixed asset request.
- (b) Interdepartmental revenues are replacement charges to departmental users, which may be funded by a combination of sources including tax levy.
- (c) Includes revenues from vehicle and equipment sales. Investment income is accounted for in the fund and is used for increasing future replacement costs, but is not budgeted.

Vehicle Replacement Plan

Program Description

The Vehicle/Equipment Replacement Fund is an interest bearing Internal Service Fund established to finance necessary and justified vehicle/equipment replacements. Departments retain ownership of the their vehicles and are cross charged for the future replacement costs.



Program Highlights

Depreciation is assessed at one-half year charge for the acquisition and disposition years of a vehicle. Full year depreciation is assessed all other years. Depreciation increases are a result of additions to the plan and the first full-year depreciation charge on the 2005 vehicles. Insurance allocations are based on a three-year experience history and are decreasing slightly from the 2005 allocations. No major changes to the plan have been made in 2006.

Performance Measure Description

This measurement describes the number of vehicles replaced compared to the planned replacements.



Performance Measures

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Number of vehicles replaced compared to planned replacements	91%	100%	100%	100%	0%

Activity

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Active Vehicles in Plan	367	384	383	383	(1)
Vehicles Replaced	58	69	69	52	(17)

Waukesha County
2006 Vehicle Replacement Plan

<u>Fund</u>	<u>Department</u>	<u>Description</u>	<u>Qty</u>	<u>Unit Cost</u>	<u>Total Cost</u>	<u>Estimated Salvage</u>
010	Sheriff's Department	Auto, Full Size Marked	4	\$21,500	\$86,000	\$16,000
010	Sheriff's Department	Sport Utility Vehicle-w/ lightbar	1	\$29,000	\$29,000	\$6,000
010	Sheriff's Department	Van Surveillance, Metro	1	\$22,900	\$22,900	\$5,000
010	Sheriff's Department	Auto, Full, Police Package	1	\$21,500	\$21,500	\$4,500
010	Sheriff's Department	Auto, Full Size	4	\$21,500	\$86,000	\$18,000
010	Sheriff's Department	Van, Id	1	\$19,000	\$19,000	\$6,000
010	Sheriff's Department	Automobile	2	\$21,500	\$43,000	\$9,000
	Subtotal Sheriff's Dept		14		\$307,400	\$64,500
010	Public Works -- Bldgs	Van (Natural Gas)	1	\$19,000	\$19,000	\$5,000
	Subtotal DPW Bldgs		1		\$19,000	\$5,000
400	Public Works -- Highways	Pickup 1/2 Ton	1	\$24,000	\$24,000	\$6,000
400	Public Works -- Highways	Pickup 3/4 Ton	4	\$27,000	\$108,000	\$24,000
400	Public Works -- Highways	Automobile	2	\$15,800	\$31,600	\$8,000
400	Public Works -- Highways	Brush Chipper	1	\$30,000	\$30,000	\$3,000
400	Public Works -- Highways	Truck, Patrol	7	\$126,000	\$882,000	\$105,000
	Subtotal DPW Hwys		15		\$1,075,600	\$146,000
010	Pks & Land Use--Gen'l	Mower, Tri-Wing Rotary	1	\$14,000	\$14,000	\$4,000
010	Pks & Land Use--Gen'l	Mini Van	1	\$19,700	\$19,700	\$3,000
010	Pks & Land Use--Gen'l	Skidsteer ldr,snwblwr,forks,au	1	\$59,950	\$59,950	\$5,000
010	Pks & Land Use--Gen'l	Mower,Outfnt,Broom,Cab	1	\$24,000	\$24,000	\$3,000
010	Pks & Land Use--Gen'l	Pickup, 3/4 T, 4X4, Plow	1	\$26,500	\$26,500	\$6,000
010	Pks & Land Use--Gen'l	Truck 1 T Dmp, 4X4, Plow, Sndr	1	\$43,000	\$43,000	\$6,000
010	Pks & Land Use--Gen'l	Util Veh,4 Whl,4X4,Cab,Dmp Bx	1	\$11,500	\$11,500	\$1,500
010	Pks & Land Use--Gen'l	Mower/Outfnt Rotary/Cab/Broom	1	\$25,000	\$25,000	\$3,000
010	Pks & Land Use--Gen'l	Pickup, 3/4 T, 4X4, Plow	1	\$26,500	\$26,500	\$6,000
	Subtotal P&LU Gen'l Fund		9		\$250,150	\$37,500
505	Parks & Land Use Golf Courses	Tractor For Tow Behind Mower	1	\$26,200	\$26,200	\$4,000
505	Parks & Land Use Golf Courses	Util Veh W/ Spray & Boom	2	\$32,000	\$64,000	\$10,000
505	Parks & Land Use Golf Courses	Mower Outfnt Rotary Triwing	1	\$14,000	\$14,000	\$2,000
505	Parks & Land Use Golf Courses	Mower, 5 Gang, Fairway	2	\$34,000	\$68,000	\$6,000
505	Parks & Land Use Golf Courses	Utility Vehicle, 4 Wheel	1	\$9,500	\$9,500	\$1,000
505	Parks & Land Use Golf Courses	Utility Vehicle, 4 Wheel	1	\$17,000	\$17,000	\$1,500
505	Parks & Land Use Golf Courses	Mower, Greens, Triplex	2	\$32,600	\$65,200	\$6,000
505	Parks & Land Use Golf Courses	Rake, Sand Trap	1	\$12,600	\$12,600	\$1,000
	Subtotal P&LU Golf Courses		11		\$276,500	\$31,500
550	Parks & Land Use Expo Center	Utility Vehicle, 4 Wheel	1	\$11,500	\$11,500	\$1,500
550	Parks & Land Use Expo Center	Pickup, 3/4 Ton	1	\$26,500	\$26,500	\$6,000
	Subtotal P&LU Expo Center		2		\$38,000	\$7,500
	Grand Total		52		\$1,966,650	\$292,000

WAUKESHA COUNTY

FIVE YEAR VEHICLE/EQUIPMENT REPLACEMENT PLAN

Fund Agency	2005 Est.		2006		2007		2008		2009		2010	
	Units	Cost	Units	Cost	Units	Cost	Units	Cost	Units	Cost	Units	Cost
400 Public Works Hwy	13	\$764,061	15	\$1,075,600	19	\$1,354,184	0	\$1,151,255	0	\$1,569,973	0	\$1,429,099
10 Public Works Bldg	1	\$13,650	1	\$19,000	0	\$0	1	\$18,928	2	\$46,457	1	\$23,982
10 Sheriff	29	\$602,859	14	\$307,400	20	\$459,056	8	\$194,255	8	\$180,878	11	\$282,053
10 Parks & Land Use	11	\$226,937	9	\$250,150	19	\$451,854	10	\$244,982	15	\$481,442	11	\$279,245
505 Moor Downs GC	2	\$52,062	0	\$0	4	\$68,588	1	\$18,171	1	\$16,873	1	\$9,476
505 Nagawaukee GC	5	\$94,688	3	\$72,200	7	\$137,176	5	\$122,708	2	\$25,647	11	\$242,278
505 Wanaki GC	6	\$111,404	8	\$204,300	6	\$129,376	1	\$9,410	3	\$65,130	2	\$63,640
545 Eble Ice Arena	0	\$0	0	\$0	0	\$0	1	\$64,355	0	\$0	0	\$0
550 Exposition Center	0	\$0	2	\$38,000	0	\$0	0	\$0	0	\$0	0	\$0
545 Nagawaukee Ice Arena	0	\$0	0	\$0	1	\$19,240	0	\$0	1	\$8,661	0	\$0
10 Medical Examiner	2	\$38,260	0	\$0	2	\$47,320	0	\$0	2	\$53,769	0	\$0
150 Human Services	0	\$0	0	\$0	0	\$0	0	\$0	1	\$23,060	3	\$62,003
450 Records Management	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	1	\$18,718
010 Information Systems	1	\$15,896	0	\$0	0	\$0	0	\$0	0	\$0	1	\$26,439
470 Radio Services	0	\$0	0	\$0	1	\$17,784	0	\$0	0	\$0	0	\$0
Total Replacements	<u>70</u>	<u>\$1,919,817</u>	<u>52</u>	<u>\$1,966,650</u>	<u>79</u>	<u>\$2,684,578</u>	<u>27</u>	<u>\$1,824,064</u>	<u>35</u>	<u>\$2,471,890</u>	<u>42</u>	<u>\$2,436,933</u>